

## **Budget Estimates**

2023 - 2024

Adopted: 28 June 2023 185.06.2023

#### **Profit and Loss**

Flinders Council Budget 2023-2024

		2023 Overall		
Account	YTD	Budget	Forecast 2023	Budget 2024
Trading Income				
Rates	2,333,859	2,354,118	2,376,890	2,584,696
User Fees	2,333,659 978,916	913.445	1,664,844	2,564,696 1,574,435
Operating Grants	769.490	2,307,555	2,030,140	2,311,228
Interest Income	769,490 185.744	2,307,555	2,030,140	2,311,226
Dividends	/	,	43.200	43.200
Contributions	27,000 10.858	43,200 0	10.858	43,200 5,000
Other Income	56,632	40.200	82,526	77,635
	4,362,499	5,693,518	6,456,117	
Total Trading Income	4,362,499	5,693,516	6,456,117	6,867,156
Gross Profit	4,362,499	5,693,518	6,456,117	6,867,156
Other Income				
Capital Grants	2,750,512	5,359,362	1,470,804	8,315,617
Other Capital Income	0	0	50,000	20,000
Total Capital Income	2,750,512	5,359,362	1,520,804	8,335,617
Operating Expenses				
Operating Expenses	4.750.004	0.040.000	0.000.040	0.700.070
Employee Costs	1,758,034	2,913,689	2,280,012	2,738,878
Materials & Services	1,856,394	2,464,501	2,708,011	2,807,226
Depreciation	1,484,444	1,955,798	1,979,259	2,185,705
Interest Expense	9,945	16,938	13,260	15,160
Other Expenses	115,342	161,000	233,987	234,797
Total Operating Expenses	5,224,159	7,511,926	7,214,528	7,981,766
Operating Net Profit	(861,659)	(1,818,408)	(758,411)	(1,114,610)
Net Profit (including Non Operating Revenue)	1,888,853	3,540,954	762,392	7,221,007
Net 1 Tont (moldaling Non Operating Nevenue)	1,000,000	3,340,334	102,332	1,221,007

#### **Balance Sheet**

Flinders Council Budget 2023-2024

Assets           Current Assets         9,864,888           Trade & Other Receivables         307,888           Inventory         139,05           Investments         137,100           Total Current Assets         10,448,93           Non-current Assets         10,448,93           Mineral Resource Bonds         58,500           Investment in TasWater         3,292,55           Total Non-current Assets         70,863,60           Total Assets         81,312,530           Liabilities         Trade Payables           Current Liabilities         1           Trade Payables         442,518           Borrowings         24,048           Provisions         703,97           Total Current Liabilities         1,246,88           Non-current Liabilities         90,67           Total Non-current Liabilities         90,67           Total Non-current Liabilities         1,738,70           Net Assets         79,573,83           Equity	, ,		
Current Assets         9,864,886           Cash & Cash Equivalents         9,864,886           Trade & Other Receivables         307,886           Inventory         139,05           Investments         137,100           Total Current Assets         10,448,93           Non-current Assets         67,512,55           Mineral Resource Bonds         58,500           Investment in TasWater         3,292,55           Total Non-current Assets         70,863,60           Total Assets         81,312,530           Liabilities         2           Current Liabilities         1           Trade Payables         442,518           Borrowings         24,044           Provisions         76,350           Total Current Liabilities         1,246,881           Non-current Liabilities         1,246,881           Non-current Liabilities         90,67           Total Non-current Liabilities         491,814           Total Non-current Liabilities         1,738,70           Net Assets         79,573,834	, ,		
Cash & Cash Equivalents       9,864,888         Trade & Other Receivables       307,886         Inventory       139,05         Investments       137,102         Total Current Assets       10,448,932         Non-current Assets       67,512,555         Mineral Resource Bonds       58,500         Investment in TasWater       3,292,55         Total Non-current Assets       70,863,604         Total Assets       81,312,530         Liabilities       58,500         Current Liabilities       442,510         Trade Payables       442,510         Borrowings       24,044         Provisions       703,972         Trust Accounts       76,350         Total Current Liabilities       1,246,881         Non-current Liabilities       90,677         Total Non-current Liabilities       491,814         Total Non-current Liabilities       491,814         Total Liabilities       1,738,70         Net Assets       79,573,834	, ,		
Trade & Other Receivables         307,886           Inventory         139,05           Investments         137,10           Total Current Assets         10,448,93           Non-current Assets         67,512,55           Property, Plant & Equipment         67,512,55           Mineral Resource Bonds         58,500           Investment in TasWater         3,292,55           Total Non-current Assets         70,863,60           Total Assets         81,312,530           Liabilities         1           Trade Payables         442,518           Borrowings         24,044           Provisions         703,97           Trust Accounts         76,350           Total Current Liabilities         1,246,88           Non-current Liabilities         90,67           Total Non-current Liabilities         491,81           Total Non-current Liabilities         491,81           Total Liabilities         1,738,70           Net Assets         79,573,83	, ,		
Inventory	/10 071	7,278,535	4,645,786
Investments	,	444,215	466,426
Total Current Assets         10,448,933           Non-current Assets         67,512,553           Property, Plant & Equipment         67,512,553           Mineral Resource Bonds         58,500           Investment in TasWater         3,292,557           Total Non-current Assets         70,863,604           Total Assets         81,312,530           Liabilities         Trade Payables           Borrowings         24,044           Provisions         703,972           Trust Accounts         76,350           Total Current Liabilities         1,246,886           Non-current Liabilities         90,672           Total Non-current Liabilities         491,814           Total Liabilities         1,738,700           Net Assets         79,573,834	167,968	139,057	139,057
Non-current Assets         67,512,553           Mineral Resource Bonds         58,500           Investment in TasWater         3,292,55           Total Non-current Assets         70,863,604           Total Assets         81,312,536           Liabilities         Current Liabilities           Trade Payables         442,518           Borrowings         24,048           Provisions         703,973           Trust Accounts         76,350           Total Current Liabilities         1,246,886           Non-current Liabilities         401,142           Provisions         90,677           Total Non-current Liabilities         491,814           Total Liabilities         1,738,705           Net Assets         79,573,834	135,817	137,102	135,817
Property, Plant & Equipment       67,512,553         Mineral Resource Bonds       58,500         Investment in TasWater       3,292,55         Total Non-current Assets       70,863,60         Total Assets       81,312,530         Liabilities       Current Liabilities         Trade Payables       442,518         Borrowings       24,048         Provisions       703,973         Trust Accounts       76,350         Total Current Liabilities       1,246,888         Non-current Liabilities       401,142         Provisions       90,67         Total Non-current Liabilities       491,814         Total Liabilities       1,738,70         Net Assets       79,573,834	9,741,399	7,998,908	5,387,086
Mineral Resource Bonds       53,500         Investment in TasWater       3,292,55         Total Non-current Assets       70,863,604         Total Assets       81,312,536         Liabilities       Current Liabilities         Trade Payables       442,518         Borrowings       24,048         Provisions       703,977         Trust Accounts       76,350         Total Current Liabilities       1,246,886         Non-current Liabilities       401,142         Provisions       90,67         Total Non-current Liabilities       491,814         Total Liabilities       1,738,70         Net Assets       79,573,834			
Investment in TasWater   3,292,55     Total Non-current Assets   70,863,604     Total Assets   81,312,536     Liabilities	68,996,997	76,376,978	93,515,556
Total Non-current Assets         70,863,604           Total Assets         81,312,536           Liabilities           Current Liabilities           Trade Payables         442,518           Borrowings         24,048           Provisions         703,972           Trust Accounts         76,356           Total Current Liabilities         1,246,888           Non-current Liabilities         401,142           Provisions         491,814           Total Non-current Liabilities         491,814           Total Liabilities         1,738,705           Net Assets         79,573,834	58,500	58,500	58,500
Total Assets         81,312,536           Liabilities           Current Liabilities           Trade Payables         442,518           Borrowings         24,044           Provisions         703,972           Trust Accounts         76,356           Total Current Liabilities         1,246,888           Non-current Liabilities         401,142           Provisions         90,67           Total Non-current Liabilities         491,814           Total Liabilities         1,738,700           Net Assets         79,573,834	3,292,551	3,292,551	3,292,551
Liabilities         Current Liabilities       442,518         Borrowings       24,048         Provisions       703,972         Trust Accounts       76,350         Total Current Liabilities       1,246,888         Non-current Liabilities       401,142         Provisions       90,672         Total Non-current Liabilities       491,814         Total Liabilities       1,738,702         Net Assets       79,573,834	72,348,048	79,728,029	96,866,607
Current Liabilities         Trade Payables       442,518         Borrowings       24,048         Provisions       703,972         Trust Accounts       76,350         Total Current Liabilities       1,246,888         Non-current Liabilities       8         Borrowings       401,142         Provisions       90,677         Total Non-current Liabilities       491,814         Total Liabilities       1,738,700         Net Assets       79,573,834	82,089,447	87,726,937	102,253,693
Current Liabilities         Trade Payables       442,518         Borrowings       24,048         Provisions       703,972         Trust Accounts       76,350         Total Current Liabilities       1,246,888         Non-current Liabilities       401,142         Provisions       90,672         Total Non-current Liabilities       491,814         Total Liabilities       1,738,702         Net Assets       79,573,834			
Trade Payables       442,518         Borrowings       24,048         Provisions       703,973         Trust Accounts       76,355         Total Current Liabilities       1,246,886         Non-current Liabilities       401,143         Provisions       90,673         Total Non-current Liabilities       491,814         Total Liabilities       1,738,703         Net Assets       79,573,834			
Borrowings         24,048           Provisions         703,973           Trust Accounts         76,350           Total Current Liabilities         1,246,886           Non-current Liabilities         401,143           Provisions         90,673           Total Non-current Liabilities         491,814           Total Liabilities         1,738,703           Net Assets         79,573,834			
Provisions         703,973           Trust Accounts         76,350           Total Current Liabilities         1,246,886           Non-current Liabilities         401,143           Provisions         90,673           Total Non-current Liabilities         491,814           Total Liabilities         1,738,703           Net Assets         79,573,834	2,313,901	200,000	212,000
Trust Accounts       76,350         Total Current Liabilities       1,246,886         Non-current Liabilities       800,670         Borrowings       401,142         Provisions       90,670         Total Non-current Liabilities       491,814         Total Liabilities       1,738,700         Net Assets       79,573,834	45,143	46,921	48,768
Total Current Liabilities 1,246,888 Non-current Liabilities  Borrowings 401,149 Provisions 90,677 Total Non-current Liabilities 491,814 Total Liabilities 1,738,707  Net Assets 79,573,834	703,972	650,000	679,250
Non-current Liabilities  Borrowings 401,142  Provisions 90,67*  Total Non-current Liabilities 491,814  Total Liabilities 1,738,70*  Net Assets 79,573,834	76,350	76,350	76,350
Borrowings         401,142           Provisions         90,67           Total Non-current Liabilities         491,814           Total Liabilities         1,738,70           Net Assets         79,573,834	3,139,366	973,271	1,016,368
Provisions 90,67* Total Non-current Liabilities 491,814 Total Liabilities 1,738,70*  Net Assets 79,573,834			
Total Non-current Liabilities 491,814 Total Liabilities 1,738,70  Net Assets 79,573,834	401,142	353,423	304,655
Total Liabilities 1,738,70  Net Assets 79,573,834	90,671	100,000	104,500
Net Assets 79,573,834	491,814	453,423	409,155
	3,631,179	1,426,694	1,425,523
	78,458,267	86,300,243	100,828,170
Equity	70,400,207	00,000,240	100,020,170
Retained Earnings 51,846,233	49,749,970	54,451,310	67,394,644
Asset Revaluation Reserve 28,551,23		31,691,867	33,276,460
Restricted Reserves 157,066	, ,	157,066	157,066
Total Equity 80,554,530		86,300,243	100,828,170

### **Statement of Cash Flows**

Flinders Council Budget 2023-2024

Account	YTD	2022	Forecast 2023	Budget 2024
Operating Activities				
Receipt from Rates	1,724,764	2,216,728	2,376,890	2,584,696
Receipts from customers	734,622	1,030,602	1,639,700	1,552,225
Contributions	7,163	0	10,858	5,000
Operating grants	547,822	2,776,961	1,883,140	2,311,228
Interest received	105,285	39,083	247,659	270,961
Dividends received	18,000	43,200	43,200	43,200
Cash receipts from other operating activities	42,110	135,102	82,526	77,635
Payments to Suppliers	(1,645,722)	(2,094,171)	(4,821,912)	(2,795,226)
Payments for Employee Costs	(1,256,259)	(2,253,434)	(2,324,655)	(2,705,128)
Finance costs	(9,945)	(51,055)	(13,260)	(15,160)
Cash payments from other operating activities	(72,907)	(140,202)	(233,987)	(234,797)
GST	31,347	93,672	50,000	100,000
Net Cash Flows from Operating Activities	226,278	1,796,486	(1,059,841)	1,194,634
Investing Activities				
Payment for property, plant and equipment	(381,622)	(3,228,290)	(1,769,570)	(10,922,815)
Receipt from Capital Grants	434,975	4,257,000	1,065,229	6,872,354
Proceeds from sale of assets			43,500	270,000
Transfers to financial assets	0	644	0	0
Net Cash Flows from Investing Activities	53,353	1,029,354	(660,841)	(3,780,461)
Financing Activities				
Proceeds from / (repayment) of loans	(21,095)	(1,085,433)	(45,143)	(46,921)
Proceeds from trust funds & deposits	0	(40,000)	0	0
Net Cash Flows from Financing Activities	(21,095)	(1,125,433)	(45,143)	(46,921)
Net Cash Flows	258,536	1,700,407	(1,765,825)	(2,632,748)
Cash and Cash Equivalents				
Cash and cash equivalents at beginning of period	9,044,359	7,343,952	9,044,359	7,278,535
Net change in cash for period	251,374	1,700,407	(1,765,825)	(2,632,748)
Cash and cash equivalents at end of period	9,295,733	9,044,359	7,278,535	4,645,786

# Capital Works Flinders Council

Budget 2023-2024

Description	Estimated	New	Carry	
Description			Forward +	
Description	Carry	Budget	New Budget	
1	Forward	Items 2024	2024	COMMENT
Roads and Footpaths				
Roads - Resheeting/Rip&Reform				
Fairhaven Rd - pp8-11, 300m x 6m resheet		14,563	14,563	
Fairhaven Rd - pp13-16, 350m x 6m resheet		16,990		
Fairhaven Rd - pp54.5-59, 450m x 6m resheet		21,844	21,844	
Fairhaven Rd - pp71-79, 900m x 6m resheet		41,791	41,791	
Fairhaven Rd - pp80-81.5, 200m x 6m resheet		9,709	9,709	
Palana Rd - pp281-282A, 150m x 6m resheet		7,281	7,281	
Palana Rd - pp297-305, 900m x 6m resheet		43,689		
Palana Rd - pp306.5-309, 350m x 6m resheet		16,990		
Palana Rd - pp300.3-303, 330m x 6m resheet		19,417	19,417	
Palana Rd - pp311-314.5, 400m x 6m resheet		31,553	31,553	
Killiecrankie Rd - pp1.5-6, 600m x 6m resheet		29,126	29,126	
Killiecrankie Rd - pp7-11.5, 600m x 6m resheet		29,126	29,126	
Five Mile Jim Rd - pp60-63, 350m x 6m resheet		16,990	16,990	
Five Mile Jim Rd - pp75.5-84, 1000m x 6m resheet		52,338	52,338	
Anderson Rd - Fairhaven Rd- pp3, 350m x m resheet		16,990		
Allports Rd - Beach Rd - 200m x 6m resheet		9,709	9,709	
Allports Rd - Port Davies Rd, 100m x 6m resheet		4,854	4,854	
Fowlers Rd - Port Davies Rd, 400m x 6m resheet		19,417	19,417	
Trousers Point Rd - pp47.5-50, 300m x 6m resheet		14,563	14,563	
Trousers Point Rd - pp34.5-41, 800m x 6m resheet		38,834	38,834	
Big River Rd - pp93.5-97, 500m x 6m resheet		24,272	24,272	
Wallannipi Rd - pp8-12, 400m x 6m resheet		19,417	19,417	
Wallannipi Rd - pp5.5-6.5, 100m x 6m resheet		4,854	4,854	
Coast Rd - ch750 - ch1550, 800m x 6m resheet		56,861	56,861	
Coast Rd - pp71-73.5, 250m x 6m resheet		12,136		
Virieux Rd - Palana Rd-end, 500m x 5m resheet		21,808	21,808	
Summer Camp Rd - (Lookout Rd)ch50-ch250 west,		21,000	21,000	
200m x 6m resheet		9,709	9,709	
Summer Camp Rd - (Lookout Rd)ch100-ch300 east,		3,703	3,703	
200m x 6m resheet		9,709	9,709	
Lees Rd -pp30.5-34, 500m x 6m resheet		24,272		
Lees Rd -pp36-37, 150m x 6m resheet		7,281	7,281	
Lees Rd -pp42-43, 100m x 6m resheet		4,854	4,854	
Total Resheeting	-	650,946	650,946	
		·	·	
Roads - Rip and Reform				
Melrose Rd - pp 12.5-24.5, 1500m x 6m R&R		21,384	21,384	LRCI4 - Stage 2 funding
Melrose Rd - pp 35-44.5, 1200m x 6m R&R		20,048	20,048	LRCI4 - Stage 2 funding
Melrose Rd - pp 47.5-54, 800m x 6m R&R		10,692	10,692	LRCI4 - Stage 2 funding
Coast Rd - pp 61-69, 850m x 6m R&R		10,692	10,692	LRCI4 - Stage 2 funding
Wingaroo Rd - Melrose Rd-Fairhaven Rd, 3400m x 6m R&R		42,768	42,768	LRCI4 - Stage 2 funding
Total Rip and Reform	-	405.504		

			Carry	
Doggrintion	Estimated Carry	New Budget	Forward + New Budget 2024	COMMENT
Description	Forward	Items 2024	2024	COMMENT
Roads - Reconstruction/Stabilising Works & Sealing				
				Subject to State Gov't stabilisation
Memana Rd	140,000		140,000	program
				Subject to State Gov't stabilisation
Lackrana Rd	370,000			program
Gunther St	75,000	00.000		Reseal component
LRCI4 Stage 2 - Balance to be determined		66,832		LRCI - Stage 4 funding
Airport Mini-bus Drop-off/Pickup Area 40m x 30m	E9E 000	90,000	•	Excludes mobilisation costs
Total Reconstruction/Stabilising Works & Sealing	585,000	156,832	741,832	
Roads - Reseals				
				Added line for mobilisation, could
Mobilisation costs for reseals to split across projects		100,000	100,000	be more
Count Dd Wart St. Fac 4000 - 1 0- 1 DCI 4		400.000	400.000	Excludes mobilisation costs
Coast Rd, West St - EoS 1600m x 8m. LRCI 4		192,000	192,000	(\$100,000)
Franklin Pde, Henwood St - Pot Boil Rd 800m x 7m. LRCI 4		84,000	84 000	Excludes mobilisation costs
Total Reseals		376,000	376,000	
Total Resouls		0,000	0,000	
Roads - Footpaths				
Footpath Replacements Whitemark		22,000	22,000	
Total Footpaths	-	22,000	22,000	
Roads - Signage and Other				
Roadside signage - LRCI 3	55,000		55,000	Grant funded
Roadside guideposts - LRCI 3	65,000		65,000	Grant funded
Total - Signage and Other	120,000	-	120,000	
Total Roads and Footpaths	705,000	1,311,361	2,016,361	
Buildens & Cultivants				
Bridges & Culverts				Subject to Auspan Inspection
Bridge project to be allocated		50,000	50,000	
Total Bridges & Culverts	_	50,000	50,000	•
Total Bridges & Carrents			30,000	
Airport				
Grant Projects				
Upgrade Runway Lighting, Generator, Switchboard, Office, Remove Old Office.		1,000,000	1 000 000	Contingent on grant approval
Total Airport	-	1,000,000	1,000,000	
Stormwater and Drainage				
LRCI 3 Grant Projects				
- Roadside drainage - LRCI 3 tba	233,040	_	233,040	
Total Stormwater & Drainage	233,040	-	233,040	

	Estimated	New	Carry Forward +	
	Carry	Budget	New Budget	
Description	Forward	Items 2024	2024	COMMENT
Plant				
Diant Man. Charl during nellon	440,000		440.000	Steel Drum roller required to achieve proper compaction of
Plant Mun -Steel drum roller	140,000		140,000	gravel roads for Resheeting
C4 Time an		00.000	00.000	To replace Isuzu that goes to Twn Mtce. Twn Mtce ute to Waste
5t Tipper		98,000	98,000	-
8x4 Box Trailer 8x4 Tipper Trailer		6,500 8,500	6,500 8,500	
Refurbished cabs for graders (2)		45,000	45,000	
Replacement Tractor 100hp		100,000		\$20k trade-in on existing tractor
Small Plant	5,000	15,000	20,000	-
Total Plant	145,000	273,000	418,000	
Total Flant	140,000	210,000	410,000	
Buildings & Facilities				
B&F - Grant Funded Projects				
				Grant fundad Tatal grant \$2.65
Safe Harbour		3,600,000	3 600 000	Grant funded. Total grant \$3.6m, grant funds still to be received.
Whitemark Jetty	30,000	7,000		part \$120k MAST grant
William Getty	00,000	7,000	07,000	part \$120k MAST grant, projects
MAST Grant balance tbc		83,000	83,000	to be determined
				Total project grant \$980k, bal of
				remaining funds. Project subject
Veterinary Facility	840,000		840,000	to further funding.
Recreational Fishing and Camping Facilities	90,000		90,000	\$90k Grant
Black Summer Bushfire Recovery Grant	650,000	909,935	1,559,935	Total grant \$1,599,935, multi year grant
Upgrade Flinders Arts & Entertainment Recovery Centre			_	
New Custom Off Grid Staging Container			-	
New Defibrillator for Staging Container			-	
Total Grant Funded	1,610,000	4,599,935	6,209,935	
Council Funded B&F Projects				_
Whitemark Cemetery Renew Fencing		35,000		Service Request
Lady Barron Tennis Court Renew Fencing		28,000		Safety Inspection 2023-04-01
Replace carpet in Council office		20,000	20,000	
Anchor Shade Structure	00.000	20,000		Potential cofunding through grant
Council Office Septic	30,000	70.000	30,000	
Airport Septic	50,000	70,000	120,000	
Workshop roof replacement and Repaint Exterior	00.000	18,000	18,000	
Total Council Funded B&F	80,000	191,000	271,000	
Total Buildings & Facilities	1,690,000	4,790,935	6,480,935	
Total Bullulings & Facilities	1,030,000	4,730,333	0,400,333	

	Estimated Carry	New Budget	Carry Forward + New Budget	
Description	Forward	Items 2024	2024	COMMENT
Waste And Recycling				
Waste - Concrete Bays and Shed	55,000		55,000	Carry over from prior year. Grant Funded Project
Waste - Recycling Modernisation - Shipping Containers x 4	375,000		375,000	State Grant \$212k to come, Fed grant \$212k
Waste - Upgrade Office		5,000	5,000	
Waste - 4 Shaft Shredder	175,000		175,000	Aim is to concentrate on the largest and easiest to deal with streams (Cardboard and Packaging). Grant Funded Project
Total Waste	605,000	5,000	610,000	
IT, Furniture & Fittings, Intangibles				
Depot iPads (4)		4,000	4,000	Twn Mtce, Roads, Waste Mgmt, DSG Mtce
IT Hardware and Software		26,479	26,479	
Municipal Revaluation		84,000	•	
Total IT, Furniture & Fittings	-	114,479	114,479	
Total Capital	3,378,040	7,544,775	10,922,815	